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# COMMUNITY DEVELOPMENT WEATHERIZATION ASSISTANCE PROGRAM

COMMONWEALTH OF MASSACHUSETTS  
EXECUTIVE OFFICE OF COMMUNITIES AND DEVELOPMENT

GOVERNMENT DOCUMENTS  
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OFFICE OF ENERGY CONSERVATION



COMMUNITY DEVELOPMENT WEATHERIZATION ASSISTANCE PROGRAM

EXECUTIVE OFFICE OF COMMUNITIES AND DEVELOPMENT  
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## CDWAP: DEVELOPING A UNION OF WEATHERIZATION AND HOUSING REHABILITATION

### SUMMARY

Rehabilitation of low-income housing can be assisted by contributions from the Weatherization Assistance Program (WAP). Through a network of 26 local Subgrantee agencies, the WAP can contribute up to \$1,600, in some rare situations up to \$2,000 per unit in rental buildings, including buildings that are currently vacant, for energy conservation improvements. The conservation improvements are generally provided by the Subgrantee agencies through their own contractor network, under strict standards for materials and for quality control. At least 2/3 of the units must be designated for and occupied by low income tenants. The linkage of the rehabilitation and weatherization is dubbed "CDWAP," for Community Development Weatherization Assistance Program. CDWAP is administered by the Office of Energy Conservation in the Neighborhoods and Economic Opportunity Division of EOCD.

### WHAT SPECIFICALLY CAN WAP OFFER TO REHABILITATION?

WAP is a collection of grant programs using state and federal funds for specifically defined energy conservation measures for low-income people.

WAP is operated by 26 Subgrantee agencies encompassing all areas of the state. Twenty-one (21) Subgrantees are Community Action Agencies, two (2) are Non-Profit Housing Corporations, and three (3) are municipalities.

Low-Income means households whose unadjusted gross income does not exceed 150% of the federal poverty level, or for a smaller pot of state funds, 175% of the poverty level. EOCD/OEC has detailed income guidelines, which are attached.

Eligible dwellings include both single-family owner-occupied homes and rental units from one family upward. Primary emphasis on rental housing has been in unsubsidized housing.

### ALLOWED CONSERVATION MEASURES

WAP is governed by a pre-determined priority list of conservation measures based on a payback energy audit. The priorities are developed by EOCD/OEC. In general, the priorities start at general heat waste measures, such as caulking and weatherstripping; insulation of attics, walls, and perimeters; addition of interior and exterior storm windows; and some energy-related repairs such as replacement of broken window glass and replacement of primary sashes where appropriate. WAP specifically does not allow installation of storm doors; contributions may be made to repairs such as roof repair; however, roof replacements and other major





rehabilitation measures are not allowed. WAP may also contribute to replacement of primary windows with a contribution from the owner or rehabilitation funding party, subject to case-by-case determination.

#### WAP EXPENDITURE LIMITS

The average expenditure of weatherization funds in materials and labor is currently about \$1,450. Subgrantee WAP expenditures per unit must average no more than \$1,600 over the total number of units in a grant period, including some "Program Support" items that are not direct on-site labor costs. A subgrantee may choose to spend up to \$2,000 per unit in a given unit and may expend an additional \$500 for special repairs with EOCD/OEC approval. Material and labor costs must be broken out separately in any weatherization work. Because CDWAP expenditures must fit in with regular WAP expenditures, individual subgrantees determine how much is available for rehab projects.

#### HEARTWAP

HEARTWAP is a companion program to WAP, targeted to the same households as WAP, and operating essentially through the same Subgrantees. There are a few differences in local service areas. It provides a range of heating system services, from tune-ups, through heating system repair, to replacement of unsafe, inoperable, or any gravity warm air heating systems. Note: Inappropriate size or inadequate heat are not reasons for system replacement.

The maximum HEARTWAP expenditure is \$2,250 in an owner-occupied home, or a rental unit in which the owner is eligible for the federal fuel assistance program. If the owner is not eligible, then a rental unit may receive a maximum of \$875 for any combination of HEARTWAP services. EOCD/OEC approves all heating system replacements. EOCD/OEC is still developing the linkage between HEARTWAP and rehabilitation programs, and has paid for heating system replacements in some individual cases in rehabilitation projects.

It is possible in a single unit to expend a maximum of \$2,000 for WAP and \$2,250 in HEARTWAP funds. However, because of the demonstrated need for services for single family heating system assistance and the lack of adequate funds, HEARTWAP funds are rarely available for heating system assistance in rehab projects.

WAP funds may only be expended in a dwelling once. HEARTWAP funds are subject to an annual limitation. A repair might be done on a system in one year, and the system might be replaced in the following year, if required. EOCD/OEC has issued guidance which encourages the replacement of systems in need of major repair rather than continually putting money into poor systems.





### WHAT KIND OF RENTAL BUILDINGS CAN BE WEATHERIZED?

Weatherization is available to privately-owned buildings and to buildings owned by non-profit agencies such as Community Development Corporations. Off-site housing, such as 705 units are eligible for weatherization. For any kind of housing development, publicly or privately-owned, EOCD/OEC strongly prefers to weatherize an entire development in a planned manner, rather than working on scattered units within a development. Exceptions to this preference are rare. Public Housing Developments are not eligible for CDWAP redevelopment.

### LIMITATIONS IN RENTAL DWELLINGS FOR WAP AND HEARTWAP

Weatherization is geared to low-income tenants in rental buildings. In recognition that buildings do not always house an entire population of low-income tenants, federal regulations allow weatherization of entire buildings if 2/3 of the rental units are inhabited by income eligible tenants. In two and four-unit buildings only, 50% of the units have to be income eligible in order to do the entire building. The rule applies on a building by building basis, even in a multi-building development. It is possible, therefore, for some entire buildings in a development to be eligible, while in others only individual units may be worked upon. The most common solution to this problem is for the owner to contribute the cost of weatherizing the balance of buildings that do not pass the eligibility threshold.

### VACANT UNITS AND VACANT BUILDINGS

EOCD/OEC allows the weatherization of vacant units and vacant buildings under some circumstances. The primary requirements are:

- 1) the building must be receiving some form of local, state, or federal rehabilitation grants or loans; and
- 2) the owner of the building must agree that a minimum number of WAP income eligible tenants will be placed in the building upon its completion. This is extremely important because the number of eligible tenants governs the amount and location of WAP funds that can be spent in a building. Vacant buildings being rehabilitated solely with private funds may not be weatherized under these regulations.

EXAMPLE: If a vacant building contains ten units, the owner must guarantee that at least seven units will be occupied by weatherization eligible tenants, to meet the 66% rule. If the 66% standard is guaranteed, then the entire building may be weatherized, including eligible and ineligible units and common areas, such as attics and walls. When calculating the weatherization expenditures, in this case the maximum expenditure of WAP funds is 7 x \$1,600 (or the lower figure negotiated with the WAP operator) plus \$200 per ineligible unit (\$200 x 3) for a total maximum of \$11,800.



Taking the vacant 10-unit building above, if less than 66% of the units, but more than 50% will be eligible, then weatherization is restricted to the eligible units and the building's common areas only. No work may be done in ineligible units and no additional funds are allowed for the ineligible units.

Finally, if less than 50% of the units will be eligible, then only the eligible units may be weatherized.

There are two further issues associated with weatherization of vacant buildings. First, where the prospective tenants are tenants on Section 8 or Chapter 707 waiting lists, it is often not possible to make an absolute guarantee that a fixed number of tenants who are Section 8 eligible will also be WAP eligible. OEC therefore advises exercising caution in projecting the number of units for which weatherization funds are requested. If the final number of eligible units is less than the number of units for which funds are provided, the owner must repay the WAP agency, on a pro-rated basis, for any expenditure in excess of the amount allowed for the actual number of eligible units.

Second, the vacant units weatherized must be occupied by weatherization eligible tenants within 6 months of the completion of the weatherization work.

#### RENTAL AGREEMENTS

When the weatherization program does work in a rental dwelling, the owner must sign an agreement which at minimum does three things:

- 1) Protects tenants from eviction for at least one year, except for failure to pay rent or other serious or repeated violation of the terms of the lease or tenancy.
- 2) Maintains the rent at the same level for at least one year. The rent limitations may extend beyond one year, and may be limited to predetermined amounts in the following year(s) subject to negotiation between the owner and the subgrantee agency.
- 3) Requires owners whose property is weatherized to agree that if the property is sold within the period of the agreement, then either:
  - a) the obligations of the tenant/landlord agreement shall be transferred with the sale of the property; or
  - b) the total amount of the weatherization materials and labor shall be refunded to the subgrantee.





Property Owners who violate the agreement are subject to repayment of the full amount of weatherization investment. This includes those who sell buildings without transferring the rent and eviction limitations to the new owner.

#### SECTION 8 AND CHAPTER 707 EXEMPTION

Where tenants' rents are directly subsidized by the Section 8 or Chapter 707 programs, the rent increase limitations are subordinated to the rental determination process.

#### AGREEMENTS COVERING DEVELOPMENTS

When a WAP Subgrantee agrees to weatherize a development, either publicly or privately-owned, it is necessary for the Owner and the Subgrantee to conclude an overall agreement clearly stating the responsibilities of each party for the following:

- 1) income documentation,
- 2) work to be performed by each party,
- 3) special contributions of money, in either materials and/or labor,
- 4) a time schedule,
- 5) an understanding that EOCD/OEC or the federal funding sources may monitor and audit the job, and
- 6) other agreements as necessary for the specific project.

EOCD has developed model agreements covering a variety of situations.

#### PROCESS

The first point of contact has generally been the local Subgrantee. EOCD/OEC prefers that this continue to be the main route of contact. Requests for information, however, may be directed to EOCD/OEC, and where appropriate, EOCD/OEC will facilitate the process. Most subgrantees have some experience with this process, but there is some variation in this area. Subgrantees must come to EOCD/OEC for approval as noted below, in any event. A list of Subgrantees and their service areas is attached.

All weatherization projects involving rehabilitation must be approved by EOCD/OEC. EOCD/OEC may require information about the amounts and sources of rehabilitation funding, proof of ownership, the total work being done in the building, the number of eligible units, the written agreement between the owner and the subgrantee, specifications on materials that are not standard in the WAP, and





other related matters. EOCD/OEC field representatives generally inspect the property to determine the appropriateness of a request. EOCD/OEC reserves the right to withhold approval on any proposed project in which it appears that there are significant barriers to success that cannot be readily remedied.

#### TIMING AND WORK COMPLETION DATES

OEC's weatherization grants do not run on a single annual cycle. Depending upon the funding source, grants and associated budgets typically expire on September 30, March 31, and June 30. Funds may not be rolled over from one grant cycle into another. Subgrantees are held strictly accountable for expenditures and completions in each grant cycle.

When a rehabilitation project is combined with weatherization, and some or all of the weatherization work is dependent upon actions or completion of work by the developer, the developer must be absolutely realistic about the ability to complete its obligations in time for the weatherization work to be completed in the particular grant cycle. Failure to provide sufficient time to perform agreed upon prerequisite tasks, or to provide the WAP Subgrantee with sufficient time and opportunity to complete its work, will mean that the rehabilitation project will lose the benefit of weatherization services and funds. The time-limited nature of weatherization grants dictates this approach.



**FY'88 WAP INCOME ELIGIBILITY LEVELS**

This chart is effective February 12, 1988.

<u>HOUSEHOLD SIZE</u>	<u>150% OF POVERTY</u>	<u>175% OF POVERTY</u>
1	\$ 8,655	\$10,098
2	\$11,595	\$13,528
3	\$14,535	\$16,958
4	\$17,475	\$20,388
5	\$20,415	\$23,818
6	\$23,355	\$27,248
7	\$26,295	\$30,678
8	\$29,235	\$34,108
Over 8	add \$2,940 for each additional household member.	add \$3,430 for each additional household member.





SUBGRANTEE CONTACT AND ADDRESS LIST

NOTE: Housing Allowance Project (HAP), and Springfield Action Commission (SAC) are Weatherization Assistance Programs (WAPs) ONLY.

Springfield Redevelopment Authority (SRA), Valley Opportunity Council (VOC), and Worcester is Saving Energy Regionally/Worcester Labor Co-op (WISER) are all Heating Energy Assistance Retrofit Task Weatherization Assistance Programs (HEARTWAP or HW) ONLY.

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ABCD: ACTION FOR BOSTON COMMUNITY DEVELOPMENT

Executive Director: Robert Coard	178 Tremont Street
Energy Director: Constance Carey	Boston, MA 02111
Fiscal Officer: Kathleen Emrich	(617) 357-6000

Asst. Dir. for Weatherization: John Wells	19 Bradston Street
HW Coordinator: Kathy Tobin	Boston, MA 02118
Production Coordinator: Michael York	(617) 427-0698

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ACTION: ACTION, INCORPORATED

Executive Director: William Rochford/(617) 283-7874	24 Elm Street
Fiscal Officer: Sharon Parady/(617) 283-7874	Gloucester, MA 01930

Energy Director: Elliott Jacobson/(617) 281-4040	47 Washington Street
WAP Coordinator: Peter Nichols/(617) 283-2131	Gloucester, MA 01930
HW Coordinator: David McDermott/(617) 283-2179	

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BCAC: BERKSHIRE COMMUNITY ACTION COUNCIL, INCORPORATED

Executive Director: Joan Coughlin/(413) 445-4503	74 North Street, Room 614
Fiscal Officer: John Ohrenberger/(413) 445-4503	Pittsfield, MA 01201

Energy Director: Dave Lachowski/(413) 443-4672	16 Oak Street
WAP Coordinator: John Primmer/(413) 443-0542	Pittsfield, MA 01201
HW Coordinator: Butch Winters/(413) 445-4562	

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CAI: COMMUNITY ACTION, INCORPORATED

Executive Director: Gerald Goldman	25 Locust Street
Energy Director: John Condon	Haverhill, MA 01830
Fiscal Officer: John Traylor	(617) 373-1971
WAP Coordinator: Fred Hooper	
HW Coordinator: Craig Brown	

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CAMBRIDGE: CITY OF CAMBRIDGE/COMMUNITY DEVELOPMENT DEPARTMENT

Executive Director: Robert Carey	City Hall
Energy Director: Ken Nathanson	57 Inman Street
Fiscal Officer: Anita Beckett	Cambridge, MA 02139
WAP Coordinator: Larry Corbet	(617) 498-9034 or 9035
HW Coordinator: " "	

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CAPIC: COMMUNITY ACTION PROGRAMS INTER-CITY

Executive Director: Robert Repucci  
Fiscal Officer:

583 Broadway  
Chelsea, MA 02150  
(617) 884-6130

Energy Director: Josephine Dwyer  
WAP Coordinator: "  
HW Coordinator: Emily Surette

79 Central Avenue; Apt. #1  
Revere, MA 02151  
(617) 286-0486 or 286-0487

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CFC: CITIZENS FOR CITIZENS, INCORPORATED

Executive Director: Mark Sullivan  
Energy Director: Andrew Mello  
Fiscal Officer: William Singsen

264 Griffin Street  
Fall River, MA 02724  
(617) 679-0041

WAP Coordinator: Madeline Bessette  
HW Coordinator: Helen Borges

427 Robeson Street  
Fall River, MA 02720  
(617) 675-2157

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CTI: COMMUNITY TEAMWORK, INCORPORATED

Executive Director: Leo Desjarlais/(617) 459-0551  
Energy Director: Gerald Robinson/(617) 459-0551  
Fiscal Officer: Annette Hill/(617) 459-0551  
WAP Coordinator: Ron Gleason/(617) 459-6161  
HW Coordinator: Monica Kanellas/(617) 459-6161

167 Dutton Street  
Lowell, MA 01852

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FCAC: FRANKLIN COMMUNITY ACTION CORPORATION

Executive Director: Stanley Gawle/(413) 774-2318  
Energy Director: John Henry/(413) 772-0189  
Fiscal Officer: Kathleen Cloutier/(413) 774-2318  
WAP Coordinator: Brad Councilman/(413) 772-0189  
HW Coordinator: George Bache/(413) 772-0189

39 Federal Street  
Greenfield, MA 01301

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GLCAC: GREATER LAWRENCE COMMUNITY ACTION COUNCIL, INCORPORATED

Executive Director: Philip Laverriere/(617) 686-3925  
Energy Director: Brian Messer/(617) 686-3915  
Fiscal Officer: Richard Robichaud/(617) 686-3970  
WAP Coordinator: Brad Fay/(617) 688-2160  
HW Coordinator: Al Mickee/(617) 686-4466

350 Essex Street  
Lawrence, MA 01840

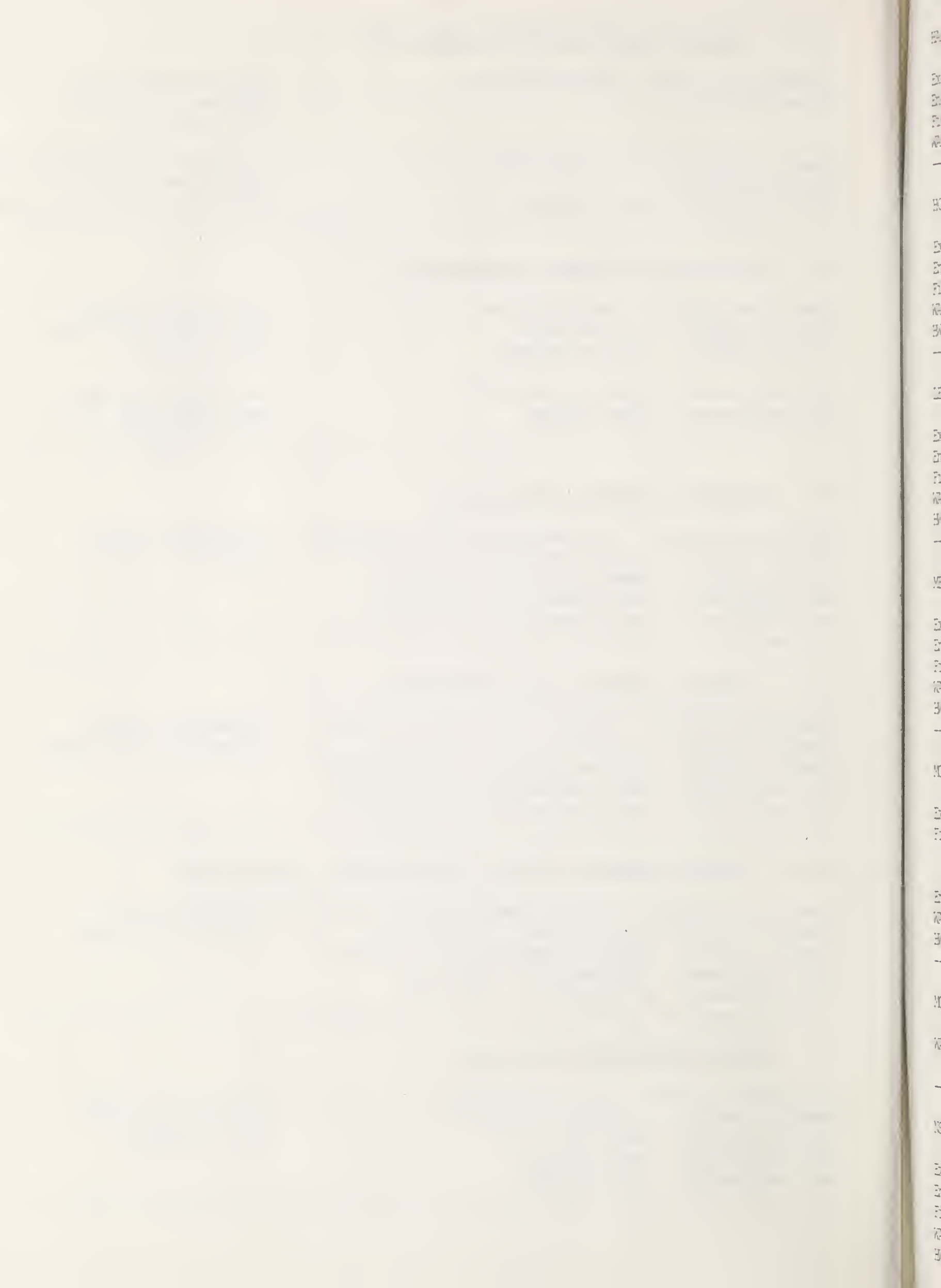
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HAC: HOUSING ASSISTANCE CORPORATION

Executive Director: Frederic Presbrey  
Energy Director: Deborah Converse  
Fiscal Officer: Joan Wood  
WAP Coordinator: Milton Harlow  
HW Coordinator: Rita Barnett

460 W. Main Street  
Hyannis, MA 02601  
(617) 771-5400

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HAP: HOUSING ALLOWANCE PROJECT

Executive Director: William Breitbart  
Energy Director: David Perry  
Fiscal Officer: Dan Bai-Rossi  
WAP Coordinator: David Ashe

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145 State Street  
Springfield, MA 01103  
(413) 785-1251

HCAC: HAMPSHIRE COMMUNITY ACTION COMMISSION

Executive Director: Kerrie Jones Clark  
Energy Director: Steve Szewczyk  
Fiscal Officer: Jane Power  
WAP Coordinator: Jim Bernier  
HW Coordinator: Bill Carver

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P.O. Box 7  
Northampton, MA 01060  
(413) 584-4577

LEO: LYNN ECONOMIC OPPORTUNITY

Executive Director: John Robinson  
Energy Director: Frances Taggart  
Fiscal Officer: John Mogielnicki  
WAP Coordinator: Henry Hunt  
HW Coordinator: Gudrun Dukeshire

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113 Munroe Street  
Lynn, MA 01901  
(617) 581-7220

MENOTOMY: MENOTOMY WEATHERIZATION

Executive Director: Alan McClennen/ext. 4132  
Energy Director: Jack Jones/ext. 4792  
Fiscal Officer: Winifred Fitzgerald/ext. 4790  
WAP Coordinator: Janet Baronian/ext. 4791  
HW Coordinator: Bruce Ledgerwood

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Town Hall; Planning Department  
730 Massachusetts Avenue  
Arlington, MA 02174  
(617) 646-1000

MOC: MONTACHUSETT OPPORTUNITY COUNCIL, INCORPORATED

Executive Director: Kathleen McDermott  
Fiscal Officer: Linda Benjamin

66 Day Street  
Fitchburg, MA 01420  
(617) 342-7013

Energy Director: Brian Angus  
WAP Coordinator: Robert Richard  
HW Coordinator: Brian Angus

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503 Chestnut Street  
Gardner, MA 01440  
(617) 342-7025

MOC/So.: MONTACHUSETT OPPORTUNITY COUNCIL

WAP Coordinator: Carol Smith/(617) 795-7245 or 7892

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65 Southbridge Street  
Auburn, MA 01501

NSCAP: NORTH SHORE COMMUNITY ACTION PROGRAMS

Executive Director: Marc Potvin  
Energy Director: Jane Keay  
Fiscal Officer: Mary Millett  
WAP Coordinator: Will Grennon  
HW Coordinator: Pam Sprenger

98 Main Street  
Peabody, MA 01960  
(617) 531-0767





PACE: PEOPLE ACTING IN COMMUNITY ENDEAVORS, INCORPORATED

Executive Director:	Bruce Morell	P.O. Box D-626
Energy Director:	William Maddocks	New Bedford, MA 02742
Fiscal Officer:	Allen Ayers	(617) 999-9920
WAP Coordinator:	William Maddocks	
HW Coordinator:	Lou Carlesi	

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QCAO: QUINCY COMMUNITY ACTION PROGRAMS

Executive Director:	Rosemary Wahlberg	1509 Hancock Street
Fiscal Officer:		Quincy, MA 02169
		(617) 479-8181

Energy Director:	Robert Cosgrove	28 Phipps Street
WAP Coordinator:	"	Quincy, MA 02169
HW Coordinator:	Jose Estrada	(617) 479-1655

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SAC: SPRINGFIELD ACTION COMMISSION

Executive Director:	Harold Langford/(413) 788-7396	20 Westminster Street
Fiscal Officer:	Tim Denning/" " "	P.O. Box 1449
Energy Director:	Henry Newman/(413) 787-0785 or 0786	Springfield, MA 01101
WAP Coordinator:	Tina Corkins " " " "	

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SELF-HELP: SELF-HELP, INCORPORATED

Executive Director:	Ulysses Shelton	142 Main Street
Energy Director:	Pat Foley	Brockton, MA 02401
Fiscal Officer:	Margaret Molina	(617) 588-5440
WAP Coordinator:	Fran Olson	
HW Coordinator:	Katie Wilson	

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SMOC: SOUTH MIDDLESEX OPPORTUNITY COUNCIL, INCORPORATED

Executive Director:	James Cuddy	354B Waverly Street
Fiscal Officer:	Robert Phalan	Framingham, MA 01701
		(617) 872-4853
Energy Director:	William Minkle	75 Howard Street
WAP Coordinator:	Arthur Willcox	Framingham, MA 01701
HW Coordinator:	Keith Murdock	(617) 620-1230

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SOMERVILLE: CITY OF SOMERVILLE/OFFICE OF PLANNING AND COMMUNITY DEVELOPMENT

Executive Director:	Stephen Post/ext.	City Hall
Energy Director:	Amy Flax/ext. 2555	93 Highland Avenue
Fiscal Officer:	Paul Connolly/ext. 2539	Somerville, MA 02143
WAP Coordinator:	Evelyn Persoff/ext. 2558	(617) 625-6600
HW Coordinator:		



SRA: SPRINGFIELD REDEVELOPMENT AUTHORITY

Executive Director:	Dominic Sarno/ext. 6535	73 State Street
Energy Director:	Breda Garvey/ext. 6470	Springfield, MA 01103
Fiscal Officer:	Ed Zancan/ext. 6513	(413) 787-6500
HW Coordinator:	Maureen Grimes/ext. 6516/(413) 734-7740	

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SSCAC: SOUTH SHORE COMMUNITY ACTION COUNCIL, INCORPORATED

Executive Director:	Richard Hinkley/(617) 747-0142	17 Court Street (Rear)
Energy Director:	Lisa Spenser/(617) 746-6707	P.O. Box 3610
Fiscal Officer:	Paul Santos/(617) 746-6707	Plymouth, MA 02361
WAP Coordinator:	Russell Pontz/(617) 746-6707	
HW Coordinator:	Jean Bouchard (617) 746-6707	

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TRI-CAP: TRI-CITY COMMUNITY ACTION PROGRAM

Executive Director:	Ronald Cournoyer	35 Main Street
Fiscal Officer:	Mr. Reza Ali Jalili	Malden, MA 02148
		(617) 322-4125
Energy Director:	Rich Tulman	341-A Forest Street
WAP Coordinator:	Marilyn Murphy	Malden, MA 02148
HW Coordinator:	Frank Nemeth	(617) 322-4190

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VOC: VALLEY OPPORTUNITY COUNCIL, INCORPORATED

Executive Director:	Geraldine Bilik	36 Center Street
Fiscal Officer:	Edward Geaughan	Chicopee, MA 01013
		(413) 592-6121
Energy Director:	Susan Rutherford	172 High Street
HW Coordinator:	"	Holyoke, MA 01040
		(413) 538-7291

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WISER: WORCESTER IS SAVING ENERGY REGIONALLY/WORCESTER LABOR CO-OP

Executive Director:	Patricia Lambert/(617) 757-2203	205 Millbury Street
HW Coordinator:	Phil Picard/(617) 757-2238	Worcester, MA 01610

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MASSACHUSETTS WEATHERIZATION ASSISTANCE PROGRAM

LOCAL OPERATING AGENCIES

<u>AGENCY</u>	<u>AREA COVERAGE</u>
ABCD	ACTION FOR BOSTON COMMUNITY DEVELOPMENT: Boston, Brookline, Newton
ACTION	ACTION, INCORPORATED: Essex, Gloucester, Hamilton, Ipswich, Manchester, Rockport, Wenham
BCAC	BERKSHIRE COMMUNITY ACTION COUNCIL: Berkshire County, entire
CAI	COMMUNITY ACTION, INCORPORATED: Amesbury, Boxford, Georgetown, Groveland, Haverhill, Merrimack, Newbury, Newburyport, Rowley, Salisbury, West Newbury
CAMBRIDGE	CAMBRIDGE COMMUNITY DEVELOPMENT DEPARTMENT: Cambridge, entire
CAPIC	COMMUNITY ACTION PROGRAM INTER-CITY: Chelsea, Melrose, Revere, Wakefield, Winthrop
CFC	CITIZENS FOR CITIZENS: Berkley, Dighton, Fall River, Freetown, Lakeville, Rehoboth, Seekonk, Somerset, Swansea, Taunton, Westport
CTI	COMMUNITY TEAMWORK, INCORPORATED: Bedford, Billerica, Burlington, Carlisle, Chelmsford, Dracut, Dunstable, Groton, Lowell, Pepperell, Tewksbury, Tyngsborough, Westford, Wilmington
FCAC	FRANKLIN COMMUNITY ACTION CORPORATION: Franklin County, entire
GLCAC	GREATER LAWRENCE COMMUNITY ACTION COUNCIL: Andover, Lawrence, Methuen, North Andover, North Reading, Reading
HAC	HOUSING ASSISTANCE CORPORATION: Barnstable, Dukes, Martha's Vineyard, Nantucket Counties (entire), Wareham
HAP	HOUSING ALLOWANCE PROJECT: Blandford, Chester, Chicopee, Granville, Holyoke, Ludlow, Montgomery, Russell, Southwick, Tolland, Westfield
HCAC	HAMPSHIRE COMMUNITY ACTION COMMISSION: Hampshire County, entire



<u>AGENCY</u>	<u>AREA COVERAGE</u>
LEO	LYNN ECONOMIC OPPORTUNITY: Lynn, Lynnfield, Nahant, Saugus, Swampscott
MENOTOMY	MENOTOMY WEATHERIZATION: Arlington, Belmont, Lexington, Waltham, Watertown
MOC/NORTH	MONTACHUSETT OPPORTUNITY COUNCIL: Ashburnham, Ashby, Athol, Ayer, Barre, Berlin, Bolton, Clinton, Fitchburg, Gardner, Hardwick, Harvard, Hubbardston, Lancaster, Leominster, Lunenburg, New Braintree, Petersham, Phillipston, Princeton, Royalston, Shirley, Sterling, Templeton, Townsend, Westminster, Winchendon
MOC/SOUTH	MONTACHUSETT OPPORTUNITY COUNCIL: Auburn, Boylston, Brookfield, Charlton, Douglas, Dudley, East Brookfield, Holden, Leicester, Millbury, North Brookfield, Oakham, Oxford, Paxton, Rutland, Southbridge, Spencer, Sturbridge, Sutton, Warren, Webster, West Boylston, West Brookfield, Worcester
NSCAP	NORTH SHORE COMMUNITY ACTION PROGRAMS: Beverly, Danvers, Marblehead, Middleton, Peabody, Salem, Topsfield
PACE	PEOPLE ACTING IN COMMUNITY ENDEAVORS: Achesnet, Dartmouth, Fairhaven, Marion, Mattapoisett, New Bedford, Rochester
QCAP	QUINCY COMMUNITY ACTION PROGRAM: Braintree, Milton, Quincy, Weymouth
SAC	SPRINGFIELD ACTION COMMISSION: Agawam, Brimfield, East Longmeadow, Hampden, Holland, Longmeadow, Monson, Palmer, Springfield, Wales, Wilbraham, West Springfield
SELF-HELP	SELF-HELP, INCORPORATED: Abington, Attleboro, Avon, Bridgewater, Brockton, Canton, Dedham, East Bridgewater, Easton, Foxborough, Franklin, Hanson, Holbrook, Mansfield, Needham, Norfolk, North Attleboro, Norton, Norwood, Plainville, Randolph, Raynham, Rockland, Sharon, Stoughton, Walpole, West Bridgewater, Westwood, Whitman, Wrentham
SMOC	SOUTH MIDDLESEX OPPORTUNITY COUNCIL: Acton, Ashland, Bellingham, Blackstone, Boxborough, Concord, Dover, Framingham, Grafton, Holliston, Hopedale, Hopkinton, Hudson, Lincoln, Littleton, Marlborough, Maynard, Medfield, Medway, Mendon, Milford, Millis, Millville, Natick, Northbridge, Northborough, Sherborn, Shrewsbury, Southborough, Stow, Sudbury, Upton, Uxbridge, Wayland, Wellesley, Westborough, Weston



AGENCY

AREA COVERAGE

SOMERVILLE

SOMERVILLE OFFICE OF PLANNING AND COMMUNITY  
DEVELOPMENT: Somerville, entire

SSCAC

SOUTH SHORE COMMUNITY ACTION COUNCIL: Carver,  
Cohasset, Duxbury, Halifax, Hanover, Hingham, Hull,  
Kingston, Marshfield, Middleborough, Norwell, Pembroke,  
Plymouth, Plympton, Scituate

TRI-CAP

TRI-CITY COMMUNITY ACTION PROGRAM: Everett, Malden,  
Medford, Stoneham, Winchester, Woburn

